



# INSTITUTE FOR SECURITY GOVERNANCE

## DEFENSE SECURITY COOPERATION UNIVERSITY

## ETHICS & INTEGRITY IN DEFENSE ACQUISITION DECISION MAKING

**RESIDENT: N/A**

**MOBILE: P319036**

**CERTIFICATION: PME, E-IMET**

This International Defense Acquisition Resource Management (IDARM) course examines ethics and integrity in defense acquisition decision-making, and the fundamental characteristics of a fair and transparent public procurement system. Ethics and integrity are critical to defense acquisition, procurement, and logistic systems. They enable public trust and confidence in organizations and also demonstrate a commitment to reasoned decision-making through the development of policy and its enforcement. Emphasis is placed on creating and sustaining an organizational culture that is grounded in appropriate individual ethical behavior, and on designing transparent systems that deter and detect unethical behavior. The importance of sound and enforceable legislation and policy is examined throughout the course.

### OBJECTIVES

Upon completion of the course, participants will be able to:

- ◆ Critically examine organizational frameworks for ethical defense resource management and decision-making through the procurement process.
- ◆ Articulate the importance of establishing lines of authority that ensure appropriate policies, procedures, and processes are in place and enforced.
- ◆ Discuss tools for setting standards of conduct for individual and organizational accountability.
- ◆ Collectively identify innovative ways to overcome the challenges associated with ethics and integrity in national defense acquisition decision-making.

### TOPICS

IDARM courses use lecture, discussion, reading assignments, case studies, and working group exercises to maximize the objectives of each program offering. We have found the practical application of concepts through small working groups helps enforce the hands-on experience of working through real-world scenarios. Course topics may include:

- ◆ Defense acquisition decision making
- ◆ Corruption: risks, impacts, and global implications
- ◆ Shaping and sustaining organizational culture
- ◆ Ethical reasoning and decision-making
- ◆ Defense budgeting and resource management

### PARTICIPANTS

This course is designed for international military officers of grades O4-O6 and civilian equivalents who are involved in defense acquisition/resource management decision making. The course is tailored to the context and requirements of the partner nation. Mobile courses are designed for approximately thirty (30) participants to facilitate effective classroom learning and discussion.

## INSTITUTE FOR SECURITY GOVERNANCE (ISG) EDUCATION PORTFOLIOS

ISG's tailored education and professional development courses help build a comprehensive knowledge base and strengthen partner capacities to confront complex security and defense challenges. Courses are designed to cultivate individual understanding of complex issues; foster peer-to-peer learning; and build international communities of practice.



## FACULTY

ISG's faculty team is grounded in professional experience from academic, military, government, and civil sectors. The core faculty are augmented by experts drawn from other parts of government, and U.S. and international subject matter experts drawn from universities, industry, think tanks, international organizations, and non-governmental organizations.

## ENROLLMENT

Courses are conducted as part of the U.S. Government's Security Cooperation efforts. Interested partner nation personnel should contact their government's international cooperation section, or the relevant U.S. Embassy's Security Cooperation organization for selection processes and enrollment. Interested U.S. citizens may contact ISG to discuss availability.

## FUNDING

Educational programs are primarily implemented through Title 22 authorized programs, including International Military Education and Training (IMET), Foreign Military Sales (FMS), Peacekeeping Operations (PKO), and various Title 10 authorized programs, including the Maritime Security Initiative (MSI) and Regional Defense Fellowship Program (RDFP).

## ABOUT ISG



The Defense Security Cooperation University's (DSCU) Institute for Security Governance (ISG) is the Department of Defense's leading implementer for Institutional Capacity Building (ICB) and one of its primary international schoolhouses. As a component of the Defense Security Cooperation Agency (DSCA), ISG is charged with building partner institutional capacity and capability through tailored advising, education, and professional development programs grounded in American values and approaches.