Defense Resources Management

4 weeks (MASL P162002 resident)

Provides an overview of the long-term implications of today's decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks.

International Defense Management

10 weeks (MASL P162003 resident)

Provides an in-depth examination of the long-term implications of today's resources management decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks. Participants learn to de ne and evaluate the relationship among national security objectives, defense strategies, program alternatives/capabilities, and budget resource requirements.

Senior International Defense Management

4 weeks (MASL P162004 resident)

This executive education program brings together ag and general rank military officers and equivalent senior civilian officials from around the world to address contemporary security challenges and resources management issues. Participants develop skills and insights that enhance strategic-level decision making and re ne their ability to de ne and evaluate the relationship among national security objectives, defense strategies, program alternatives/capabilities, and budget resource requirements.

Data Analytics for Financial and Resources Management

2 weeks (MASL P159002 resident)

Participants evaluate models and data to answer a variety of defense resources management questions, understand how models are used to predict outcomes, and become better communicators of the results of analysis to decision makers.

Human Capital Resources Management

2 weeks (MASL P162018 resident)

Participants develop an understanding of the unique role that manpower plays in defense resources management and learn how to use analytical models, derive a force structure, and design personnel policies from recruitment through retirement to achieve strategic objectives.

Multiple Criteria Decision Making

2 weeks (MASL P162012 resident)

Participants develop a quantitative approach to support decision making by managers in defense organizations with a focus on decisions involving many organizational objectives.

Performance Management and Budgeting

2 weeks (MASL P162014 resident)

Participants develop a foundation for performance management and performance budgeting by constructing top-level goals and performance targets, working to develop performance hierarchies with measurable performance indicators, and learning about differences in supporting budgeting and accounting systems, and their roles in driving performance-based outcomes.

Risk Management

2 weeks (MASL P162000 resident)

Participants learn to define risk, acquire skills to assess risk, develop an understanding of basic risk management techniques, and apply risk assessment and management in several areas of defense resources management.

Mobile International Defense Management

1 or 2 weeks (MASL P319016 mobile)

Provides an overview of the long-term implications of today's decisions, teaching participants to recognize and evaluate competing alternatives at both the strategic and operational levels of defense organizations. Faculty integrate concepts, principles, and techniques drawn from the disciplines of management, economics, and quantitative methods to teach participants to analyze tradeoffs among alternatives in terms of their costs, effectiveness, availability, and risks. Participants learn to define and evaluate the relationship among national security objectives, defense strategies, program alternatives (capabilities), and their budgetary resource requirements.

Schedule of Courses FY25-FY29

QTR FY	COURSE TITLE	MASL#	START DATE	END DATE
Q3 FY25	Defense Resources Management	P162002	31-Mar-2025	25-Apr-2025
	Human Capital Resources Management	P162018	28-Apr-2025	9-May-2025
	Introduction to Budgeting Concepts	P156600	28-Apr-2025	9-May-2025
	Risk Management	P162000	12-May-2025	23-May-2025
	Performance Management and Budgeting	P162014	12-May-2025	23-May-2025
	Multiple Criteria Decision Making	P162012	27-May-2025	6-Jun-2025
	Defense Resources Management	P162002	9-Jun-2025	3-Jul-2025
Q4 FY25	Senior International Defense Management	P162004	28-Jul-2025	22-Aug-2025
	Defense Resources Management	P162002	2-Sep-2025	26-Sep-2025
Q1 FY26	International Defense Management	P162003	14-Oct-2025	19-Dec-2025
Q2 FY26	Multiple Criteria Decision Making	P162012	26-Jan-2026	6-Feb-2026
	Human Capital Resources Management	P162018	9-Feb-2026	20-Feb-2026
	Risk Management	P162000	23-Feb-2026	6-Mar-2026
	Performance Management and Budgeting	P162014	9-Mar-2026	20-Mar-2026
	Data Analytics for Financial and Resources Management	P159002	23-Mar-2026	3-Apr-2026
Q3 FY26	Multiple Criteria Decision Making	P162012	6-Apr-2026	17-Apr-2026
	Defense Resources Management	P162002	27-Apr-2026	22-May-2026
	Human Capital Resources Management	P162018	26-May-2026	5-Jun-2026
	Defense Resources Management	P162002	8-Jun-2026	3-Jul-2026
Q4 FY26	Senior International Defense Management	P162004	27-Jul-2026	21-Aug-2026
	Defense Resources Management	P162002	31-Aug-2026	25-Sep-2026
Q1 FY27	International Defense Management	P162003	13-Oct-2026	18-Dec-2026
Q2 FY27	Multiple Criteria Decision Making	P162012	25-Jan-2027	5-Feb-2027
	Human Capital Resources Management	P162018	8-Feb-2027	19-Feb-2027
	Risk Management	P162000	22-Feb-2027	5-Mar-2027
	Performance Management and Budgeting	P162014	8-Mar-2027	19-Mar-2027
	Data Analytics for Financial and Resources Management	P159002	22-Mar-2027	2-Apr-2027
Q3 FY27	Multiple Criteria Decision Making	P162012	5-Apr-2027	16-Apr-2027
	Defense Resources Management	P162002	26-Apr-2027	21-May-2027
	Human Capital Resources Management	P162018	24-May-2027	4-Jun-2027
	Defense Resources Management	P162002	7-Jun-2027	2-Jul-2027
Q4 FY27	Senior International Defense Management	P162004	26-Jul-2027	20-Aug-2027
	Defense Resources Management	P162002	30-Aug-2027	24-Sep-2027
Q1 FY28	International Defense Management	P162003	12-Oct-2027	17-Dec-2027
Q2 FY28	Multiple Criteria Decision Making	P162012	24-Jan-2028	4-Feb-2028
	Human Capital Resources Management	P162018	7-Feb-2028	18-Feb-2028
	Risk Management	P162000	22-Feb-2028	3-Mar-2028
	Performance Management and Budgeting	P162014	6-Mar-2028	17-Mar-2028
	Data Analytics for Financial and Resources Management	P159002	20-Mar-2028	31-Mar-2028
Q3 FY28	Multiple Criteria Decision Making	P162012	3-Apr-2028	14-Apr-2028
	Defense Resources Management	P162002	24-Apr-2028	19-May-2028
	Human Capital Resources Management	P162018	22-May-2028	2-Jun-2028
	Defense Resources Management	P162002	5-Jun-2028	30-Jun-2028
Q4 FY28	Senior International Defense Management	P162004	24-Jul-2028	18-Aug-2028
	Defense Resources Management	P162002	28-Aug-2028	22-Sep-2028
Q1 FY29	International Defense Management	P162003	10-Oct-2028	15-Dec-2028